### **Training and Evaluation Outline Report**

Status: Approved 08 Dec 2014 Effective Date: 16 Sep 2016

**Task Number:** 71-9-5330

Task Title: Determine Operational End State (Division Echelon and Above [Operational])

**Distribution Restriction:** Approved for public release; distribution is unlimited.

**Destruction Notice: None** 

**Foreign Disclosure: FD1 -** This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

#### **Supporting Reference(s):**

| Step Number | Reference ID | Reference Name           | Required | Primary |
|-------------|--------------|--------------------------|----------|---------|
|             | JP 5-0       | JOINT OPERATION PLANNING | Yes      | Yes     |

**Conditions:** The command is conducting operations as a Joint Task Force (JTF) or as a Combined Joint Task Force (CJTF) headquarters. The command's headquarters receives liaison, unit, and individual augmentees. The command receives an operations order from higher headquarters. The commander issues guidance on determination of the operational end state. The command establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. This task should not be trained in MOPP 4.

**Standards:** The commander and staff determine the operational end state to define success and the conditions that achieve strategic objectives in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Live Fire Required: No

### **Objective Task Evaluation Criteria Matrix:**

| Pla  | Plan and Prepare |                                    |   | E                           | xe            | cute                           |  |  | Assess          |
|--|------------------|------------------------------------|---|-----------------------------|---------------|--------------------------------|--|--|-----------------|
| Operationa<br>Environmen   | al<br>nt         | Training<br>Environment<br>(L/V/C) | % of Leaders<br>Present at<br>Training/Authorized | % of Soldiers<br>Present at | External Eval | % Performance<br>Measures 'GO' | % Critical<br>Performance<br>Measures 'GO'     | % Leade<br>Performa<br>Measures          | Task Assessment |
| BDE &<br>Above   |                  | ing<br>nment<br>//C)               | aders<br>ent at<br>uthorized                      | oldiers<br>ent at           | ıl Eval       | rmance<br>es 'GO'              | tical<br>nance<br>es 'GO'                      | % Leader<br>Performance<br>Measures 'GO' | essment         |
| Dynamic and<br>Complex (All<br>OE Variables  |                  |                                    | >=85%   | 000/                        | Yes           | >=91%                          |  | >=90%                                    | т               |
| and Hybrid<br>Threat)  | Night            | IAV                                | 75-84%  | >=80% (%)                   | 80-90%        | All                            |  | T-                                       |                 |
| Dynamic and<br>Complex (All<br>OE Variables  |                  | IAW unit CATS statement            | 65-74%  | 75-79%                      |               | 65-79%                         |  | 80-89%                                   | P               |
| and Single<br>Threat)  | D                | ant.                               | 60-64%  | 60-74%                      | No            | 51-64%                         | •  | 700/                                     | P-              |
| Dynamic and<br>Complex<br>( <all oe<br="">Variables<br/>and Single<br/>Threat)</all> | Day              |                                    | <=59%   | <=59%                       |               | <=50%                          | <all< td=""><td>&lt;=79%</td><td>U</td></all<> | <=79%                                    | U               |

Remarks: None
Notes: None
Safety Risk: Low

**Task Statements** 

Cue: None

# **DANGER**

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

# **WARNING**

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

# **CAUTION**

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

### **Performance Steps and Measures**

**NOTE:** Assess task proficiency using the task evaluation criteria matrix.

**NOTE:** Asterisks (\*) indicate leader steps; plus signs (+) indicate critical steps.

| STEP/MEASURE   | GO  | NO-GO | N/A |
|--|-----|-------|-----|
| 1. The staff integrates the efforts of unified action partners to achieve strategic and operational objectives by:   | N/A | N/A   | N/A |
| a. Determining the military end state.   | N/A | N/A   | N/A |
| b. Connecting the military end state to the strategic end state.   | N/A | N/A   | N/A |
| c. Identifying the objectives to enable the end state.   | N/A | N/A   | N/A |
| d. Establishing the sequence of actions required to achieve those objectives and the end state.  | N/A | N/A   | N/A |
| e. Assessing the possibility of failure or unacceptable consequences in executing that sequence of actions.  | N/A | N/A   | N/A |
| f. Determining the resources required to accomplish that sequence of actions within available resources.   | N/A | N/A   | N/A |
| 2. The staff produces an operational approach that describes how the joint force will employ capabilities to achieve the military end state by:                                  | N/A | N/A   | N/A |
| <ul> <li>a. Analyzing strategic direction to determine the strategic goals and the military objectives that<br/>support their attainment.</li> </ul>                             | N/A | N/A   | N/A |
| b. Evaluating the operational environment to appreciate the problem context to include:  | N/A | N/A   | N/A |
| (1) Geographical features and meteorological and oceanographic characteristics.  | N/A | N/A   | N/A |
| (2) Population demographics in terms of ethnicity, tribal and ideological factions, religious groups and sects, and languages.   | N/A | N/A   | N/A |
| (3) Political and socioeconomic factors.   | N/A | N/A   | N/A |
| (4) Infrastructure.  | N/A | N/A   | N/A |
| (5) Operational limitations such as rules of engagement or legal restrictions on military operations.  | N/A | N/A   | N/A |
| (6) All friendly and adversary conventional and irregular forces and their capabilities and<br>objectives.   | N/A | N/A   | N/A |
| (7) Environmental conditions.  | N/A | N/A   | N/A |
| (8) Psychological characteristics of adversary decision making.  | N/A | N/A   | N/A |
| <ul><li>(9) Locations of embassies, inter-governmental organizations, and non-governmental<br/>organizations.</li></ul>  | N/A | N/A   | N/A |
| (10) Friendly and adversary military and commercial capabilities and their current or potential use.   | N/A | N/A   | N/A |
| (11) Knowledge of the capabilities and intent of forces, individuals, or organizations<br>conducting operations.   | N/A | N/A   | N/A |
| c. Defining the operational problem.   | N/A | N/A   | N/A |
| 3. The staff develops the military end state as a set of required conditions to:   | N/A | N/A   | N/A |
| a. Maintain unity of effort.   | N/A | N/A   | N/A |
| b. Facilitate synchronization and transition.  | N/A | N/A   | N/A |
| c. Reduce risk associated with the campaign or operation.  | N/A | N/A   | N/A |
| d. Secure all military objectives and terminate operations.  | N/A | N/A   | N/A |
| + 4. The commander issues planning guidance to provide intent, the purpose of the operation, desired end state, and operational risks associated with the campaign or operation. |     |       |     |

| TASK PERFORMANCE / EVALUATION SUMMARY BLOCK |   |   |   |   |   |   |       |
|---|---|---|---|---|---|---|-------|
| ITERATION                                   | 1 | 2 | 3 | 4 | 5 | M | TOTAL |
| TOTAL PERFORMANCE MEASURES EVALUATED        |   |   |   |   |   |   |       |
| TOTAL PERFORMANCE MEASURES GO               |   |   |   |   |   |   |       |
| TRAINING STATUS GO/NO-GO                    |   |   |   |   |   |   |       |

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Never

MOPP 4 Statement: None

NVG: Never

**NVG Statement:** None

#### Prerequisite Collective Task(s):

| Step<br>Number | Task Number | Title  | Proponent                       | Status   |  |
|----------------|-------------|--|---------------------------------|----------|--|
|                | 71-8-5120   | Prepare for Tactical Operations (Battalion - Corps)  | 71 - Combined Arms (Collective) | Approved |  |
|                | 71-9-5130   | Determine Commander's Critical Information<br>Requirements (Division Echelon and Above<br>(Operational)) | 71 - Combined Arms (Collective) | Approved |  |

#### Supporting Collective Task(s):

| Step<br>Number | Task Number | Title  | Proponent                       | Status   |
|----------------|-------------|--|---------------------------------|----------|
|                |             | Project Future Major Operations (Division Echelon and Above [Operational]) | 71 - Combined Arms (Collective) | Approved |

OPFOR Task(s): None

#### Supporting Individual Task(s):

| Step Number | Task Number | Title                                    | Proponent                        | Status   |
|-------------|-------------|--|----------------------------------|----------|
|             | 150-MC-5315 | Establish the Common Operational Picture | 150 - Combined Arms (Individual) | Approved |

Supporting Drill(s): None

#### Supported AUTL/UJTL Task(s):

| Task ID   | Title                           |
|-----------|---------------------------------|
| OP 5.7.10 | Determine Operational End State |

#### **TADSS**

| TADSS ID           | Title | Product Type | Quantity |
|--------------------|-------|--------------|----------|
| No TADSS specified |       |              |          |

#### **Equipment (LIN)**

| LIN                    | Nomenclature | Qty |
|------------------------|--------------|-----|
| No equipment specified |              |     |

#### Materiel Items (NSN)

| NSN                         | LIN | Title | Qty |
|-----------------------------|-----|-------|-----|
| No materiel items specified |     |       |     |

**Environment:** Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT

**Safety:** In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note:

During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.